

Entebbe Municipal Council

ENTEBBE USMID HIGHLIGHTS

PRESENTED BY
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Background

- **USMID** : Uganda Support To Municipal Infrastructure Development,
- **Aim**: enhancing institutional capacity of 14 Municipal Local Governments to improve urban service delivery.



- **Phase 1** was a 5 year Project started in Financial Year 2013/14 and ended in Financial Year 2018/2019,
- **Participating Municipalities**

Arua	Fort Portal	Hoima	Kabale	Masaka	Mbarara	Soroti
Entebbe	Gulu	Jinja	Lira	Mbale	Moroto	Tororo

- ***The USMID Program is the biggest municipal infrastructure development intervention by government since independence. Most municipalities had been characterized by poor public infrastructure like roads, terminals, parks etc***



Key Project Characteristics

- Projects were implemented in geographical clusters: Entebbe was clustered with Jinja and Masaka Municipalities, this enabled participation of big international companies when bidding for the works and enabled south to south benchmarking
- It is PFoR: That is it's a Program For Results arrangement, where funds are only released annually to Entebbe Municipal Council if it gives satisfactory results.

Responsibilities under the Project

- **Government of Uganda**

Secured the Infrastructure development loan from the World Bank

- **Ministry of Lands, Housing and Urban Development (MHLUD)**: overseeing, backstopping and supervisory functions

- **Entebbe Municipal Council** : Identifying and implementation of the agreed upon infrastructure projects



Funding arrangements

Funds are divided into 2 categories

- **MDG** – Municipal Development Grant: for implementation of prioritized infrastructure projects
- **MCBG**- Municipal Capacity Building Grant: for eligible expenses to improve service delivery: development of human resources, retooling, at Entebbe Municipal Council

Project selection

- Must be infrastructure in nature,
- Popular bottom-up process is followed,
- Must show linkage to the 5 Year Development Plan, Budget & Physical Development Plan,
- Have a significant projected Own Source Revenue contribution.



Implemented activities

On Completion of the Project in 2018 Entebbe Municipal Council grant size : **US\$ 8,330,647 (Ugx 21,784,641,905)** of which about 1.5bn was for capacity building

Infrastructure developed :

Batch 1 : Church road, Fulu road, Nyondo close & Basudde Rise (*Combined length 2.692km*)

Batch 1a : Gabunga, Lutwama, Serumaga & Mwawula roads (*Combined length .877km*)

total length 3.569 km

Batch 2: Project was Renovation of Kitoro Taxi Park



Capacity building

- Retooling of the institution: This involved procurement of several items like Desktop and laptop computers, furniture, projectors, printers etc
- Discretionary activities: This was used fund activities like meetings, workshops and forums among others
- Career development for staff: Members of Staff were facilitated to undertake short courses at selected institutions. Custom tailored courses were also undertaken

Own Source Revenue growth



Establishment of the Entebbe Municipal Development Forum (MDF)

The Municipal-level urban development forum was established to provide a space where **all** urban development stakeholders meet and exchange views on strategies for urban development. Brings about **Collective Responsibility**," the MDF has increased dialogue, participation, and cooperation in the urban development process.



**LIST OF THE EXECUTIVE COMMITTEE MEMBERS MUNICIPAL
DEVELOPMENT FORUM 2017-2019**

#	SECTOR	ELECTED MEMBER	POSITION	TELEPHONE
1	CSOs – CBOs/NGOs	Bwandinga Godfrey	President	0782303522
2	Professional	Bazira Rhoda	Vice President	0704536032
3	Private Sector	Andrew Otage	Member	0774189668
4	Business Community	Wandera Lovi	Member	0706159096
5	Business Community	Ssenteza Kajubi	Member	0782871456
5	Security Organs	Rutemba Emma	Member	0772900650
7	Academia	Nabende Stephen	Member	0772420679 0701487955
8	Health	Allan Osotre	Member	0755007715
9	Media	Robert Kaweesa	Member	0755832885
10	Professional	Kania Richard	Member	0701411899
11	Religious Organization	Mugambwa Isiah	Member	
12	Religious Leader	Livingstone Jaramongi	Member	0702685545
13	Urban/Slum Dwellers	Obenga James	Member	0750133194
14	Urban/Slum Dwellers	Nabitete Gertrude	Member	0703774153
15	Cultural Leaders	Owami Mpanga Denis	Member	0772524577
16	Youth (Male)	Mpuge Michael	Member	0700657293
17	Youth(Female)	Namulema Hajara	Member	0701670783
18	People with Disabilities	Nakawesi Teddy	Member	0753230943
19	Senior Citizens	Nabagereka Margaret	Member	0783572884
20	Special Interest Groups(Women, PWDs, Widows, Minority)	Hope Rwaguma	Member	0701820136
21	Technical Representative	Ssekagiri Frank	Secretary	0702401292
22	Development Partners	Deus Bbale	Member	0772324440
23	Political Leader	Ssekandi Amil	Member	0702333928
24	Political Leader	Naganyi Christine	Member	0704293684



Section of rehabilitated church road





Section of rehabilitated church road



Section of rehabilitated church road



Project Inspection





Section of rehabilitated church road

OLD KITORO TAXI PARK – 2017









Lessons learnt during USMID

- I. Development needs investment
- II. Proper planning and budgeting key to implementing successful projects
- III. Political goodwill is necessary for successful project implementation
- IV. Project supervision and management play a key role in the successful implementation a project
- V. Clustering can be beneficial

CHALLENGES faced while implementing project

- 1. VAT was introduced onto government Infrastructure projects during 2015/16**
- 2. UNTIMELY DISBURSEMENT OF FUNDS**
- 3. DESIGN REVIEWS and associated VARIATIONS**
- 4. RELOCATION OF SERVICES LIKE Electricity, Water supply and
Telecommunications**
- 5. Relocation of Persons Affected by the Project (PAP)**
- 6. MIS-USE OF DEVELOPED INFRASTRUCTURE by MEMBERS OF THE
COMMUNITY.**





USMID ADDITIONAL FUNDING – USMID AF

After the successful implementation of the first phase of the Uganda Support to Municipal Infrastructure Development (USMID) Program, Government, spearheaded by the Ministry of Lands, Housing and Urban Development (MLHUD) has received additional financing to the tune of US\$ 360 million from the World Bank/IDA to implement the second phase of the Program (**USMID Additional Financing-USMID-AF**) for 5 years starting in fiscal year 2018/19.

USMID-AF will maintain the development objective of the first phase

Program Development Objective (PDO)

To enhance the institutional capacity of Entebbe Municipal Council to improve urban service delivery.

Expected outcomes:

- (i) Strengthened capacities of participating municipalities in fiduciary, safeguards, urban planning and own source revenue (OSR) generation,
- (ii) Increase in total planned infrastructure completed by participating municipal LGs,
- (iii) Enhanced service delivery through improved local infrastructure in Local Governments hosting refugees, and
- (iv) Enhanced capacity of MLHUD for urban development, management and back-stopping for the implementation of the Program.

USMID AF / DDEG

The USMID-AF Program will support and complement the Government program – the Discretionary Development Equalization Grant (DDEG) which is a performance based grant.

USMID-AF will fully utilize and enhance key features of the DDEG system, in particular the funds allocation formula for the urban DDEG to the municipal USMID window.

FUNDING ARRANGEMENT

The USMID-AF funds will be used for three main purposes:

(a) to leverage institutional strengthening both at the municipal LGs and the MLHUD for urban development and management – the Municipal institutional strengthening Grant;

(b) investments to improve municipal urban infrastructure – the Municipal Development Grant; and

(c) support to selected district LGs hosting refugees to improve planning, land tenure security, and small scale infrastructure investments targeting refugees and host communities.

The institutional strengthening at the municipal level will target technical, fiduciary (financial and procurement), Local Economic Development and environmental and social sustainability with a focus on the following seven thematic areas:

- i. Improved linkage between Municipal Physical Development Plan, Five year Development Plan and Budgeting;
- ii. Increased municipal own source revenue (OSR);
- iii. Improved procurement performance;
- iv. Improved municipal Accounting and core financial management
- v. Improved Execution/Implementation of infrastructure sub-projects for improved urban service delivery;
- vi. Improved accountability and transparency (monitoring and communication); and
- vii. Enhanced environmental and social sustainability (Environmental, social and resettlement due diligence).

Details on the works to be undertaken in USMID AF to follow shortly